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## SITUATION (CONT.)

A comprehensive risk assessment was performed leveraging insights from Ecolab's Smart Water Navigator, the World Resources Institute (WRI) Aqueduct Atlas and the WWF Water Risk Filter to identify shared and site-level water challenges. Implementation of water withdrawal reduction projects was prioritized based on risk probability and impact to site-level and community stakeholders. Of the five water outcomes of the AWS Standard, Barueri focused on sustainable water balance, good water quality and good water governance balancing relevancy and risk to the site.

## SOLUTION

The following projects help improve the facility's water balance and have been initiated to reduce overall water use:

- Construction of a rainwater harvesting system for use throughout operations
- Optimization of process equipment washout processes
- Improvement in reverse osmosis (RO) units to increase efficiency
- Reuse of RO water in process applications
- Deployment of an automatic effluent treatment process
- Enhanced water governance controls to identify continuous improvement projects and validate effluent treatment processes

The following projects are considered for future enhancements:

- Improvement in effluent treatment processes to allow for additional reuse opportunities
- Replacement of RO water with soft water for appropriate products

These combined efforts contributed to the Barueri plant's progress towards their average 7% annual water intensity reduction target by achieving an overall reduction of 31% water withdrawal per ton of product in 2021 from a 2018 base year.

## PERFORMANCE

**Positive Water Impact** | Average absolute annual water withdrawal reduction of 1.2 million gallons (~4,600 cubic meters) resulting in a 31% reduction of water use per ton of product realized in 2021 from a 2018 base year

**Economic Results** | \$185,000 in average annual risk-adjusted cost savings

## WATER GOVERNANCE

At the plant level, the safety, health and environment team is responsible for managing the water quality, effluent and legal waste water discharges and steering water savings projects onsite. The utilities, logistics, production and maintenance teams are responsible for executing on water savings projects. The utilities department is also responsible for operation of the effluent system, relevant sample collection, monitoring analysis reports and the legal wastewater discharge updates.

## WATER GOVERNANCE (CONT.)

To maintain good wastewater quality, wastewater is adjusted for pH continually. Full testing is done on a monthly basis and annual analysis is sent to the São Paulo State's water sanitation company and environmental agency to ensure permit compliance. Incoming water quality for drinking water is tested monthly and process water is tested daily.

If a spill or water-related issue were to occur, the Barueri site has a robust incident response plan that includes a root cause analysis of the original incident, a review by the leadership team, documentation in an internal reporting platform and communication of mitigation strategies during monthly site meetings. The site has not had any water related violations in the past year.

The Sustainability Team is guided and advised by the Sustainability Executive Advisory Team, which is made up of the company's most senior business and divisional leaders. In addition, Ecolab's Sustainability, Water Stewardship and Safety, Health and Environment (SHE) positions are publicly available and serve as commitments to and guidance on water-related issues and compliance. Ecolab's Sustainability Position formalizes Ecolab's global commitment to sustainability within the company and its impact on customers. Ecolab's Water Stewardship Position reinforces Ecolab's global commitment to responsible water stewardship by identifying opportunities for the company and its customers to use water resources in a manner that benefits business, communities and nature. Ecolab's SHE position outlines the company's commitment to excellence in safety, health and environmental practices and performance across global operations.

## WATER STEWARDSHIP JOURNEY

In addition to internal operational improvements, Ecolab's Barueri facility's external water stewardship activities are ongoing. Shared challenges between the plant and relevant, local stakeholders include water scarcity and water quality. To address these shared issues, Ecolab collaborates with other water users in the basin.

Site employees have participated in numerous social projects in conjunction with Ecolab's Brazil sales and services teams

to raise awareness and importance of water in the community through the creation of wall art and other public works. The facility engages with public stakeholders including the municipal water sanitation provider, a variety of private companies in the area and several non-governmental organizations (NGOs). Additionally, through Ecolab's founding membership in the United Nations (UN) Water Resilience Coalition, work to launch a São Paulo chapter of the Coalition was initiated, which expands collective action engagement to medium and small companies in the area on shared water challenges.

Moreover, Ecolab has committed to a project in partnership with The Nature Conservancy (TNC) through the São Paulo Water Fund. The primary objective of this project is to protect and improve water security in the metropolitan area of São Paulo. Through the São Paulo Water Fund, at least 220 hectares of forest land within the municipalities of Mogi das Cruzes and Salesópolis will be protected, both of which are located within the headwaters of the Upper Tietê watershed. Project partners engage with rural landowners, map existing forests for conservation and restoration and identify improvements to rural sanitation. Voluntary conservation agreements with landowners are negotiated, which align with Municipal Water Conservation Policies that already exist in the municipalities. Once signed, these agreements compensate rural landowners to conserve their forested lands. Additionally, the project leverages funding to expand access to basic sanitation within rural areas by replacing rudimentary systems with advanced technologies in Salesópolis and/or Mogi das Cruzes. Not only will the project replenish 29.4 million gallons of water each year for 10 years starting in 2023, but it will also maintain groundwater storage and recharge, surface water quality and abundance and diversity of native plant species. Additionally, it is projected to maintain or improve carbon sequestration, lending to enhanced climate adaptation and mitigation strategies and improved human health in the area.

On top of local water stewardship efforts, Ecolab's global giving program, Solutions for Life, enhances the company's mission to conserve and protect fresh water through partnership and additional projects with TNC and the Project WET Foundation.

This case study was created to comply with AWS indicators 5.1.1, 5.2.1, 5.3.1, 5.4.1, 5.4.2, 5.5.1, 5.5.2 and 5.5.3. For more information, please contact [sustainability@ecolab.com](mailto:sustainability@ecolab.com).